

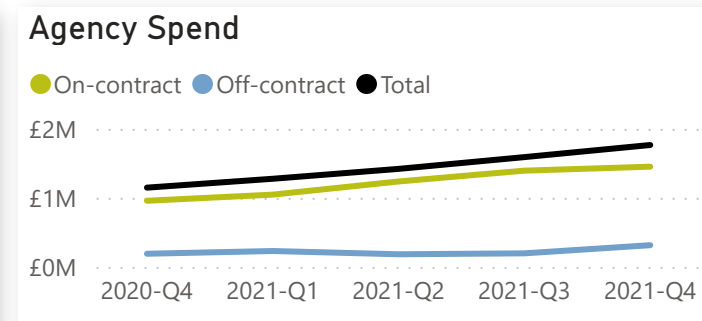
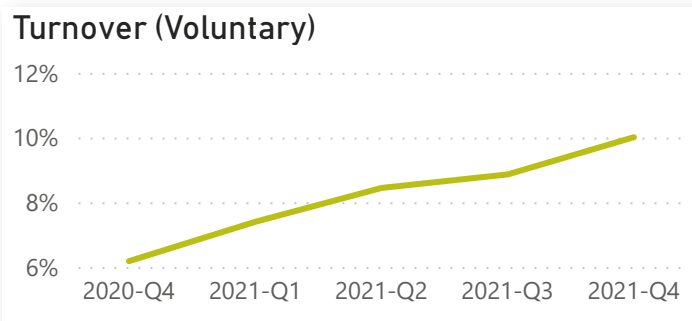
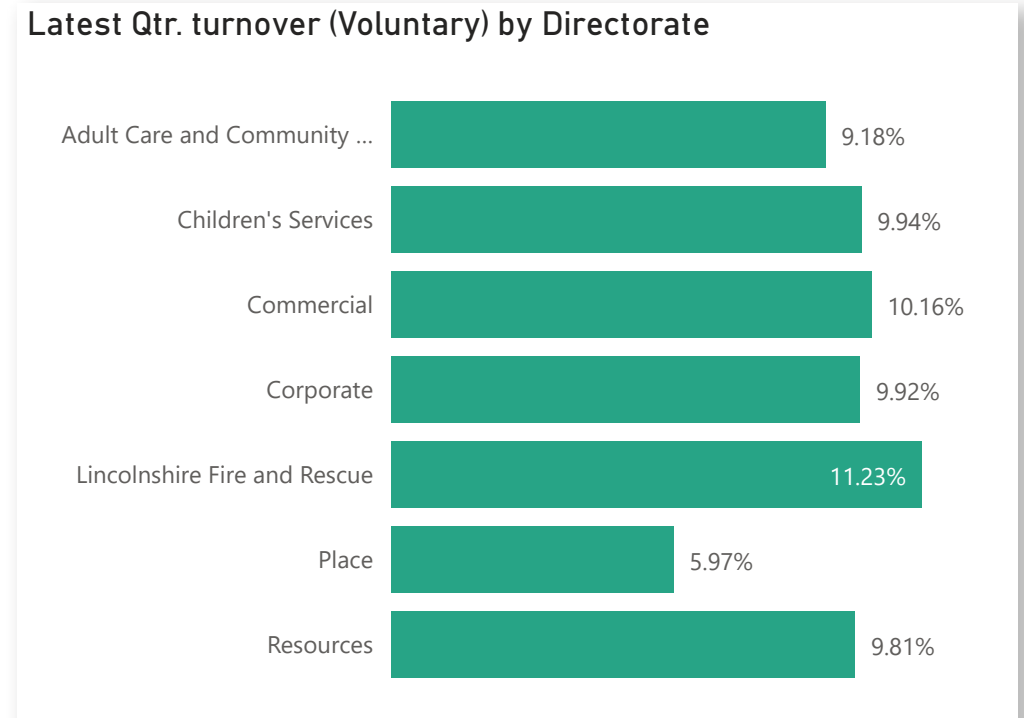
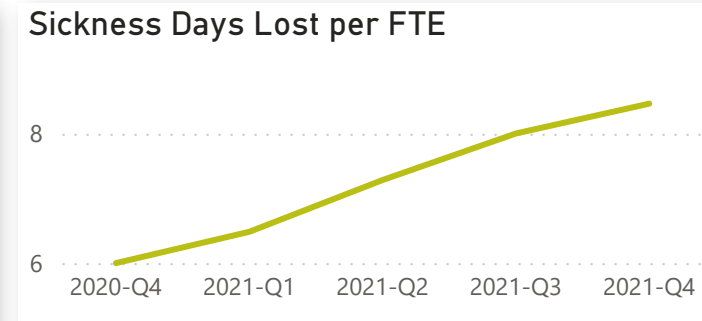
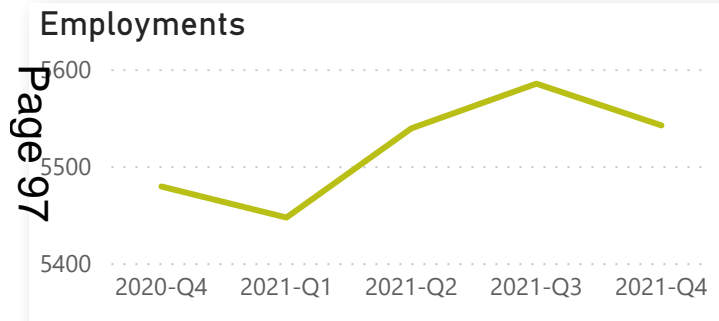
HRMI for LCC by quarter from 2020-Q4

Financial Year - Quarter	Employments
2020-Q4	5479
2021-Q1	5447
2021-Q2	5539
2021-Q3	5585
2021-Q4	5542

Financial Year - Quarter	Sickness Days Lost per FTE
2020-Q4	6.00
2021-Q1	6.48
2021-Q2	7.29
2021-Q3	8.01
2021-Q4	8.47

Financial Year - Quarter	Turnover (Voluntary)
2020-Q4	6.18%
2021-Q1	7.39%
2021-Q2	8.44%
2021-Q3	8.86%
2021-Q4	10.01%

Financial Year - Quarter	On-contract Agency Spend	Off-contract Agency Spend	Total Agency Spend
2020-Q4	£958,030	£190,229.0	£1,148,259
2021-Q1	£1,047,092	£229,914.2	£1,277,006
2021-Q2	£1,237,652	£182,698.3	£1,420,351
2021-Q3	£1,394,639	£196,219.6	£1,590,858
2021-Q4	£1,452,053	£314,246.8	£1,766,300



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